

# **A Framework for the Management of Complexity in Projects**

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## **Abstract**

Interconnections and boundaries between the project parties have been identified as causing complexity which, if not managed, leads to reduction in performance. Understanding the characteristics of complexity of interconnections, and how these affect organising projects and the management style, will enable the development and implementation of innovative project actions and tools. The authors present results from a study of UK construction organisations on the influences of complexity generated by the interconnections. The results have significant implications on how project teams are put together and managed; they also enabled the development of a framework for managing complexity of interconnections in projects.

## **Keywords**

Complexity, Projects, Organisation, Management Style